

Aim (i) To ensure that the Council has appropriate resources, on an ongoing basis, to fund its statutory duties and appropriate discretionary services whilst continuing to keep Council Tax low.

Key Objective (i)(b) To continue to review and develop the Council's own assets and landholdings for appropriate uses, in order to maximise revenue streams and capital receipts, and to deliver the following key projects:

- The Epping Forest Shopping Park, Loughton
- Council Housebuilding Programme
- St John's Redevelopment Scheme, Epping
- North Weald Airfield

Action	Lead Directorates	Target Date	Status	Progress
4) To facilitate, by the purchase of Essex County Council's interest and subsequent disposal to the preferred developer, the St John's Road redevelopment scheme.	Neighbourhoods	30-Apr-16	Under Control	<p>(Q1 2016/17) The final terms of the purchase of the County Council's interest and subsequent disposal to Frontier Estates have been agreed and are to be considered by the respective Cabinet Committees in July 2016. The agreement will be in principle subject to further confirmation from the Secretary of State with regard to State Aid Regulations.</p> <p>(Q2 2016/17) Following the receipt of the State Aid consent form the Secretary of State, the final drafting of the Local Documentation for the District Council's purchase and subsequent sale to Frontier Estates at Essex County Council's interest in the site is nearing conclusion. Hope to practically complete by the end of October.</p> <p>(Q3 2016/17) The purchase of Essex County Council's interest in the St John's Road development site was completed in Mid December 2016. Arrangements have been made to continue with site security during the period of the development of the Planning Application by the preferred partner Frontier Estates.</p> <p>Q4 (2016/17) Since the Council purchased the site in December 2016, negotiations have continued with the Council's preferred developer Frontier Estates also involving Epping Town Council, to ensure that the form of development brings forward both the economic development and community benefits sought to be delivered by the agreed Design and</p>

				Development Brief. These negotiations are yet to conclude.
6) Evaluate the submissions received for North Weald Airfield marketing exercise	Neighbourhoods	30-Nov-16		<p>(Q1 2016/17) Submissions received in response to the expressions of interest have been assessed by the Asset Management Cabinet Committee. Specification for procurement of an operational partner has commenced.</p> <p>(Q2 2016/17) As per Q1.</p> <p>(Q3 2016/17) As per Q2.</p> <p>Q4 (2016/17) In advance of any further pursuit of external development partners, and as part of the further employment needs work being undertaken as part of the local plan process, the Council's Consultants Arup, are undertaking a site assessment to include both the volume and types of future employment uses that would be suitable for the Airfield. This will give a clearer context for future expressions of interest.</p>
7) Progress the Epping Forest Shopping Park Scheme	Neighbourhoods	31-Oct-16		<p>(Q1 2016/17) Tenders have been received for the construction of the main Shopping Park, which further to final evaluation, will be recommended for approval at the Council's July Cabinet. Delays have been experienced with reaching agreement with Essex County Council on the final specifications and working methodology for the Highways Works. Whilst marketing is proceeding well, the Shopping Park is now not likely to open until Summer 2017.</p> <p>(Q2 2016/17) The main construction contractor McLaughlin and Harvey took possession of the site in mid September. Good mobilisation and clearance works have been achieved. 41 week construction programme on target. Highways Contractor has commenced S278 works. Some delays in relation to the need to locate new attenuation tanks. Shopping Park still on target to open in August 2017.</p> <p>(Q3 2016/2017) Main contractor ahead of programme, with steelwork erected before Christmas and work commenced on cladding. Main car park base coated and work on retaining wall to the rear of service yard largely complete. Delays still being experienced on S278 works. Ongoing dialogue with ECC to address.</p>

					Q4 (2016/17) The main contract continues to programme with no delays or significant cost variations required. Completion to "shell" stage for final tenant fit-outs due to be achieved by mid May 2017. Problems still being experienced with Highways Authority. However, completion to facilitate a Shopping Park Opening of September 2017 still achievable.
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Key Objective (i)(c) To explore appropriate opportunities to make savings and increase income through the shared delivery of services with other organisations, where such arrangements would provide improved and/or more cost effective outcomes.

Action	Lead Directorates	Target Date	Status	Progress
2) Include a clause as standard in new commercial leases, to require the use of the Building Control service	Neighbourhoods	30-Apr-16	Achieved	(Q1 2016/17) Clause being prepared for inclusion in new commercial leases. (Q2 2016/17) - Clause completed. Evidence of commissions being achieved. (Q3 2016/17) - As above Q2. (Q4 2016/17) – As above.
4) Include as standard in the specification for new contracts to upgrade Council facilities, a requirement to use the in-house Building Control service.	Neighbourhoods Resources	30-Apr-16	Achieved	(Q1 2016/17) The contract for the construction of the new Leisure Centre at Waltham Abbey and any other refurbishments will reflect the requirement to use the in-house Building Control Service. (Q2 2016/17) As (i)(c) previous (Q3 2016/17) As above in Q2. (Q4 2016/17) As above
5) For major development projects in which the Council has a sole or significant interest, ensure building regulations work is carried out by the	Neighbourhoods	30-Apr-16	Achieved	(Q1 2016/17) Opportunities are being offered to undertake the work. (Q2 2016/17) The in-house building control team are undertaking the work in relation to the Epping Forest Shopping Park and will be

in-house team					<p>recommended for the potential new Leisure Centre in Waltham Abbey.</p> <p>(Q3 2016/17) As above in Q2.</p> <p>(Q4 2016/17) Places for People Leisure Management have engaged the in-house building control team for the Construction of the new Leisure Centre in Waltham Abbey. McLaughlin and Harvey have similarly utilised in house expertise for the main Shopping Park Contract.</p>
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Aim (ii) To ensure that the Council has a sound and approved Local Plan and commences its subsequent delivery

Key Objective (ii)(a) To produce a sound Local Plan, following consultation with local residents and working with neighbouring councils, that meets the needs of our communities whilst minimising the impact on the District's Green Belt.

Action	Lead Directorates	Target Date	Status	Progress
2) To undertake Phase II of a comprehensive Green Belt Review as a key component of the local Plan evidence base.	Neighbourhoods	31-Jan-16	Achieved	<p>(Q1 2016/17) Phase II of the Green Belt Review has been completed and now forms part of the evidence base in undertaking individual site assessment work.</p> <p>(Q2 2016/17) – Draft Plan agreed for consultation to include Green Belt Assessment.</p> <p>Note: Carried over from last year and completed (achieved) in this year.</p> <p>(Q3 2016/17) As above fully achieved.</p> <p>(Q4 2016/17) As above fully achieved.</p>
3) Agree a Draft Local Plan and undertake the appropriate sustainability appraisal.	Neighbourhoods	31-May-16	Under Control	<p>(Q1 2016/17) New Local Plan Development Scheme due to consideration at the July Cabinet Committee. Sustainability appraisals underway.</p> <p>(Q2 2016/17) Cabinet to consider draft Plan in October. Consultation period to run from the 31 October to the 12 December 2016. LDS</p>

				<p>timeframes still being achieved.</p> <p>(Q3 2016/17) Consultation successfully completed. Approximately 3500 responses received. Evaluation commenced with report on headline findings to be considered by Cabinet in March. Further work on additional site assessment commissioned.</p> <p>(Q4 2016/2017) Further site assessment work due to proceed in April 2017 awaiting the result of the full evaluation of the consultation to include details of new or revised sites being promoted.</p>
4) Undertake all necessary consultations and negotiations under the Duty to Co-operate with Neighbouring Authorities	Neighbourhoods	31-Mar-17	Under Control	<p>(Q1 2016/17) The work of the Co-operation for Sustainable Development Board is ongoing fulfilling the requirements of the Duty to Co-operation. Currently chaired by EFDC but due to transfer to East Herts in June. Intention is for the four authorities within the Strategic Housing Market Area to consult simultaneously in the Autumn.</p> <p>(Q2 2016/17) Work of the Duty to Co-operate Board ongoing. Two of three Memorandum of Understandings nearing signature. Uttlesford and Harlow construction timescales have slipped by 2-3 months.</p> <p>(Q3 2016/2017) Uttlesford and Harlow failed to meet consultation deadline. Joint Garden Bid successful with £500,000 awarded by DCLG.</p> <p>(Q4 2016/2017) Duty to Co-operate Officer and Member Boards continue to be active. Memorandum of Understandings now signed off. East Herts proceeding to Regulation 19 Submissions. Further tranche of Garden City Funding awarded £170k.</p>
5) Submit the Final Local Plan to the Planning Inspectorate for Examination.	Neighbourhoods	31-Oct-17	Behind Schedule	<p>(Q1 2016/17) Final Local Plan Document in accordance with the revised Local Development Scheme due to be submitted for Examination in Public in November/December 2017.</p> <p>(Q2 2016/17) As above. The draft plan will be reviewed by Cabinet in October.</p> <p>(Q3 2016/2017) Cabinet and Council agreed consultation plan in October. Local Development Scheme due to be reviewed in July 2017.</p>

				<p>Series of Member Workshops planned to consider Regulation 19 Draft in next 6 months. Publication of pre-submission draft in October 2017.</p> <p>(Q4 2016/2017) Revised Local Development Scheme agreed by Cabinet in March 2017. Now envisaged Pre-Submission Reg. 19 Publication in January 2018. Members Workshops arranged in April on arear basis on "place shaping".</p>
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Key Objective (ii)(c) To deliver the Council's new Leisure and Cultural Strategy, in order to maximise participation and value for money in the provision of leisure and cultural services to local residents and visitors.

Action	Lead Directorates	Target Date	Status	Progress
1) In partnership with Essex County Council, NHS England and Waltham Abbey Town Council, undertake a Master-planning exercise for the provision of a proposed new swimming pool, new health centre and an independent living scheme for older people at Hillhouse, Waltham Abbey.	Communities Neighbourhoods	31-May-16	Achieved	<p>(Q1 2016/17) The Master Plan has been produced, published and formally endorsed by the Cabinet.</p> <p>(Q2 2016/17) An Outline Planning Application has been submitted and is due to be determined by the District Development Management Committee in November 2016. Proposals have been received from the 3 Final Tenderers from the Leisure Management Contract.</p> <p>(Q3 2016/17) Outline Planning Permission was granted in November 2016, subject to a Section 106 Agreement being signed, which is under negotiation. In December 2016, Cabinet selected the Preferred Tenderer for the Leisure Management Contract i.e. Places for People who are working towards the submission of full planning application in late March 2017.</p> <p>(Q4 2016/17) As Q3</p>
2) Undertake a public consultation exercise on the Draft Masterplan for Hillhouse, Waltham Abbey.	Communities Neighbourhoods	31-Mar-16	Achieved	<p>(Q1 2016/17) The master-planning exercise (see 1 above) included consultation with all key stakeholders and the holding of a Community Planning Weekend, to which all residents, local businesses and other interested parties were invited. Feedback received from this consultation</p>

				<p>process informed the final Master Plan.</p> <p>(Q2 2016/17) The feedback informed both the Master Plan and the subsequent Outline Planning Application due to be considered in November 2016.</p> <p>(Q3 2016/17) Outline Planning permission granted. Section 106 Agreement to be entered into to compensate for loss of playing pitches at Hillhouse.</p> <p>(Q4 2016/2017) Section 106 Completed and all conditions discharged on outline consent.</p>
3) Jointly pursue the provision of a new Secondary School on the Ongar Campus site	Neighbourhoods	30-Apr-16	Achieved	<p>(Q1 2016/17) Completed</p> <p>(Q2 2016/17) As above</p> <p>(Q3 2016/17) As above</p> <p>(Q4 2016/17) As above</p>
4) As part of the competitive dialogue procurement process for the new Leisure Management Contract, take forward the provision of a replacement swimming pool in Waltham Abbey	Neighbourhoods	30-Sep-16	Achieved	<p>(Q1 2016/17) Completed</p> <p>(Q2 2016/17) As above.</p> <p>(Q3 2016/2017) Places for People appointed as successful contractor and scheme agreed to build new Leisure Centre at Hillhouse.</p> <p>(Q4 2016/2017) The Council's new Leisure Management Contractor are due to submit the Full Planning Application by the end of April 2017. Completed building due to be open in November 2018.</p>